



2014 USO Annual Report

MISSION FIRST





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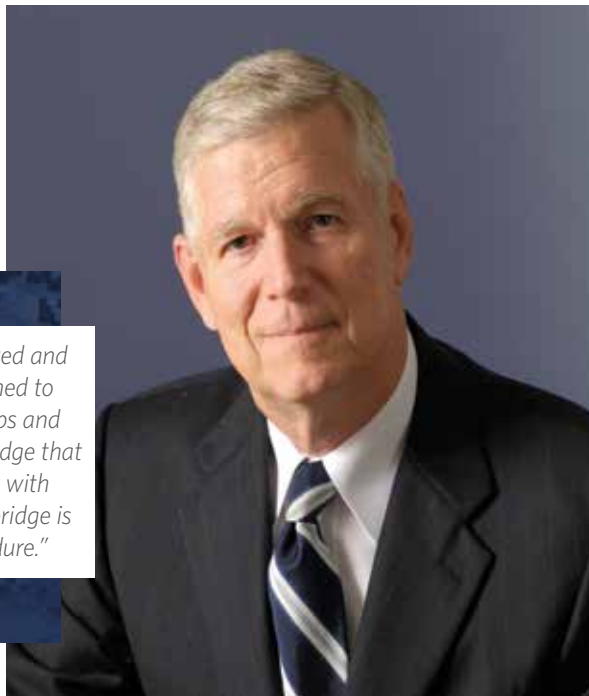
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Letter from USO Chairman of the Board

Gen. Richard B. Myers, U.S. Air Force (Ret.)
Chairman, USO Board of Governors



"The USO is the most respected and reliable organization established to support the needs of our troops and military service. We're the bridge that connects the nation's military with the rest of the country. That bridge is strong and it continues to endure."

Comfort. Gratitude. Trust.
Leadership. Reliability.

That's how I describe today's USO.

After nearly 40 years of military service, and nine years on the USO's Board of Governors, I experience these words whenever I see a USO volunteer in action supporting the families and troops coming in the door of their center or when I watch a military child's face light up when she sees a Sesame Street performance designed just for her.

It strikes me that the reactions don't differ by rank or age. Gratitude for what the USO delivers is universal. I also know that reactions to the programs made possible by our generous donors and corporate partners would be different if the USO didn't constantly examine the scale and scope of its programmatic offerings. And when our military leadership needs something somewhere in the world at a moment's notice, they trust that the USO will deliver.

The USO Board of Governors brings a range of leadership expertise as we tackle interesting and complex issues. Members also provide oversight and guidance based on their business and military experience. This diverse group works together to ensure that programs stay on track and that budgets are carefully

monitored. Expanding our activities to wounded, ill and injured troops and their families puts us in the forefront of meeting the needs of a force that has been deployed multiple times. Our additional focus on what will be critical to troops as they move on from the military helps ensure that we're not just helping troops and military families for today. We're also doing all we can to support the covenant we have with our newest generation of veterans.

The USO is the most respected and reliable organization established to support the needs of our troops throughout their military service. We're the bridge that connects the nation's military with the rest of the country. That bridge is strong and it continues to endure.

We've been delivering on our promise for more than 74 years. As we prepare for our 75th anniversary in 2016, the staff and the Board will continue to offer programs that make a real difference in the lives of the men and women who wear the nation's uniform.

Thank you for being a part of our success.

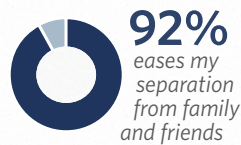
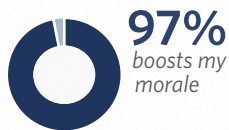
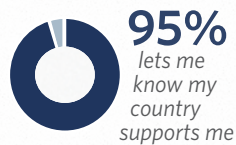
A handwritten signature in black ink that reads "Dick Myers". The signature is fluid and cursive, with the first name "Dick" and last name "Myers" clearly legible.

2014 USO HIGHLIGHTS

* * * * *

2014 SURVEY RESULTS

More than 7,200 troops and family members surveyed agree that the USO:



EVERY MOMENT COUNTS (EMC)

The USO's worldwide *Every Moment Counts* campaign made a GUINNESS WORLD RECORDS® achievement for most signatures on a flag: 115,000. Throughout the year, celebrities like Hunter Hayes, Dennis Haysbert and Kellie Pickler made significant contributions to the EMC campaign.



OPERATION: THAT'S MY DRESS!

The USO hosted two events with designer Sherri Hill, who donated \$1 million in dresses and supported more than 1,600 teens from military families.



USO WARRIOR AND FAMILY CENTER AT BETHESDA

In 2014, the USO Warrior and Family Center at Bethesda was visited nearly 80,000 times by troops and families. Its sister USO Warrior and Family Center at Fort Belvoir was visited more than 150,000 times by troops and families.



NEW CENTERS

The USO opened 7 new centers in 2014, at John F. Kennedy (JFK) Int'l Airport, Camp Courtney (Okinawa), Warrior and Family Center at Bethesda, Portland Int'l Airport, Naval Air Station Kingsville, John Wayne Airport - Orange County and a second location at Las Vegas McCarran Int'l Airport.



HIRE HEROES USA

A total of 1,347 service members and their spouses or caregivers participated in 96 transition workshops and events. 98% of attendees would recommend or strongly recommend the program to fellow service members.



CENTER PROGRAMS

USO Centers hosted more than 7,200 programs that supported more than 2.4 million troops and family members.



MOBILE USO

USO Mobiles traveled across the United States to serve more than 35,000 troops at more than 100 events.



USO VOLUNTEERS

More than 30,000 USO Volunteers donated nearly 1.6 million hours to support troops and their families around the world.



SESAME STREET/USO MILITARY FAMILY EXPERIENCE TOUR

Since 2008, the tour has supported more than 500,000 troops and military families worldwide.



STRONGER FAMILIES

The USO, in collaboration with Stronger Families, presented 51 Oxygen Couples Seminars that strengthened the relationships of more than 421 military couples.



FAMILIES OF THE FALLEN

More than 630 family members of the fallen were supported by USO staff and volunteers at airports around the country, while travelling to and from Dover Air Force Base, DE, to witness the dignified transfer of their loved one.



THE USO 4TH OF JULY CONCERT HELD AT THE WHITE HOUSE

More than 1,200 troops and military family members experienced the USO's 4th of July concert at the White House featuring Pitbull.



USO ENTERTAINMENT

102 entertainers attended 440 USO events, including 54 tours to 17 countries and 33 states, reached 289,982 troops and families, and provided more than \$37.6 million of in-kind value.



USO2GO

The USO delivered 89 USO2GO shipments and supported more than 22,000 troops including USO2GO support to Liberia during the Ebola outbreak and additional aid for the Baltic region. Since 2008 the program has distributed more than 1,440 kits and supported more than 435,000 troops.



OPERATION PHONE HOME

Troops in Southwest Asia used more than 13 million minutes of free call time, as well as logged 850,000 WiFi sessions, to connect with loved ones back home.



CELEBRITY CONTRIBUTIONS

Al Roker raised more than \$90,000 for the troops during his live TODAY show broadcast from Afghanistan and through his record-breaking weather broadcast, "Rokerthon." Jay Leno donated his car for auction and pledged the proceeds to the USO, raising just over \$500,000.



74-YEAR PARTNERSHIP

The Coca-Cola Company, a USO partner since 1941, helped the USO bring "a touch of home" to troops and their families through their global support of in-kind product donations, programs for military families, wounded troops and troops in transition and media donations to promote the USO story to new audiences.



NFL PARTNERSHIP

For nearly 50 years, the NFL and the USO have partnered together to support our service members and their families. In 2014, the NFL donated more than \$600,000 in cash and in-kind product, and toured with the USO to visit with troops overseas.



JOHNSON & JOHNSON

As Official Healthcare Partner of the USO, Johnson & Johnson contributed more than \$2.1 million through a combination of efforts including signature USO program sponsorship in support of our servicemen and women, and their families, donations to the USO Warrior and Family Center at Bethesda for returning troops, in-kind product donations and cause marketing.



KROGER

Kroger raised \$3.3 million through the company's Honoring Our Heroes sales event and customer contributions collected at check stands and online through summer and fall. Additionally, Harris Teeter stores raised over \$550,000 for the USO through the company's donation card campaign.



JCPENNEY

For the third consecutive year, JCPenney and JCPenney Cares continued their support for the USO donating more than \$750,000 through a Giving Tuesday donation, a Twitter promotion with country music star Blake Shelton, sponsorship of the USO Gala and by inviting JCPenney customers to round-up their purchases to support the USO and our work with military families.

USO CENTER LOCATIONS

* * * * *

UNITED STATES

ARIZONA

- * Phoenix Sky Harbor Int'l Airport

CALIFORNIA

- * Los Angeles Int'l Airport
- * Ontario Int'l Airport
- * Orange County (John Wayne Airport)
- * Palm Springs Airport
- * San Diego Int'l Airport
- * San Diego Downtown Int'l Airport
- * San Francisco Int'l Airport
- * San Jose Airport
- * Travis AFB

COLORADO

- * Denver Int'l Airport
- * Fort Carson

DELAWARE

- * Dover AFB Port Mortuary
- * Dover AFB AMC Terminal

FLORIDA

- * Jacksonville NAS
- * Jacksonville Int'l Airport
- * NS Mayport
- * NAS Pensacola
- * Pensacola Regional Airport
- * NW FLA Regional Airport
- * Tampa Bay Int'l Airport

GEORGIA

- * Atlanta Hartsfield Airport
- * Robins AFB
- * Savannah Int'l Airport

ILLINOIS

- * Naval Station Great Lakes
- * Midway Airport
- * O'Hare Int'l Airport Terminal 2
- * O'Hare Int'l Airport Terminal 3

- * Rock Island Arsenal

INDIANA

- * Fort Wayne ANGB
- * Camp Atterbury
- * Indianapolis Int'l Airport
- * Muscatatuck Urban Training Center

KANSAS

- * Fort Riley

KENTUCKY

- * Fort Campbell

MARYLAND

- * Andrews AFB
- * Fort Meade
- * Warrior and Family Center - Bethesda
- * BWI Airport
- * NSWC Indian Head

MASSACHUSETTS

- * Boston CGB
- * Boston Logan Int'l Airport
- * Westover Air Reserve Base

MISSISSIPPI

- * NCBC Gulfport
- * Gulfport/Biloxi Int'l Airport

MISSOURI

- * Lambert St. Louis Int'l Airport
- * Fort Leonard Wood

NEW JERSEY

- * McGuire AFB/Ft. Dix

NEW YORK

- * Fort Hamilton
- * JFK Airport
- * Port Authority Bus Terminal (NYC)
- * Fort Drum

NEVADA

- * McCarran Int'l Airport - Terminal 1
- * McCarran Int'l Airport - Terminal 3

NORTH CAROLINA

- * Charlotte Douglas Int'l Airport
- * Fort Bragg
- * Fayetteville Regional Airport
- * Camp Lejeune/Jacksonville
- * Raleigh-Durham Airport

OHIO

- * Cincinnati/NKY Int'l Airport - Terminal A
- * Cincinnati/NKY Int'l Airport - Terminal B
- * Cleveland Hopkins Int'l Airport
- * Cleveland MEPS
- * Columbus MEPS
- * Dayton-Vandalia Airport
- * Port Columbus Airport
- * Toledo Naval Ops SC

OREGON

- * Portland Int'l Airport

PENNSYLVANIA

- * Philadelphia Int'l Airport
- * Horsham Air Guard Station

SOUTH CAROLINA

- * Columbia Metro Airport

TENNESSEE

- * Nashville Int'l Airport

TEXAS

- * Corpus Christi NAS
- * Dallas/Ft. Worth Int'l Airport - Terminal B
- * Dallas/Ft. Worth Int'l Airport - Terminal D
- * Dallas MEPS
- * Fort Hood
- * North Fort Hood
- * Fort Bliss
- * East Fort Bliss
- * El Paso Airport
- * Ellington Field JRB

- * Houston Hobby Airport
 - * Houston Bush Airport
 - * NAS Kingsville
 - * San Antonio Downtown
 - * San Antonio Int'l Airport
- ### VIRGINIA
- * NSF Dahlgren
 - * Dulles Int'l Airport
 - * Warrior and Family Center- Ft. Belvoir

- * Fort Eustis
- * Fort Lee
- * Joint Base Myer-Henderson Hall
- * Huntington Hall
- * JEB Little Creek
- * Naval Station Norfolk - NMPS
- * Naval Station Norfolk - AMC
- * Newport News Int'l Airport
- * Norfolk Int'l Airport

- * Reagan National Airport
 - * Richmond Int'l Airport
- ### WASHINGTON
- * Joint Base Lewis-McChord
 - * Sea-Tac Int'l Airport
- ### WISCONSIN
- * Milwaukee MEPS
 - * Gen. Mitchell Int'l Airport

EUROPE

GERMANY

- * Landstuhl Regional MC
- * Landstuhl Warrior Center
- * Ramstein Air Base AMC
- * Ramstein Air Base CASF
- * Ramstein AB JMPC (Purple Ramp)

- * Rhine Ordnance Barracks D.C.
- * Vogelweh
- * Frankfurt Int'l Airport
- * Grafenwoehr
- * Stuttgart (Panzer Kaserne)
- * Clay Kaserne
- * Wiesbaden Hainerberg Housing

- * Wiesbaden Hainerberg PX

ITALY

- * NSA Naples (Gricignano)
- * NSA Naples (Capodichino)
- * Rome (Vatican City)
- * USAG Vicenza

SOUTHWEST ASIA

UNITED ARAB EMIRATES

- * Dubai - Jebel Ali Free Zone
- * Abu Dhabi

AFGHANISTAN

- * Pat Tillman Memorial (Bagram AB)
- * Bagram East (Bagram AB)

- * OB Fenty
 - * Kandahar Airfield
- ### KUWAIT
- * Camp Buehring
 - * Camp Arifjan

PACIFIC

JAPAN

- * Camp Courtney (Okinawa)
- * Camp Hansen (Okinawa)
- * Camp Schwab (Okinawa)
- * Kadena AFB (Okinawa)
- * Kadena AMC (Okinawa)

- * MCAS Futenma (Okinawa)
- * Sasebo Fleet Landing
- * Sasebo Nimitz Park
- * Yokosuka

HAWAII

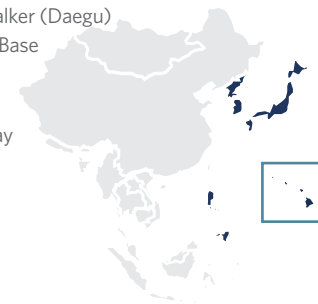
- * Joint Base Pearl Harbor-Hickam
- * Honolulu Int'l Airport

KOREA

- * Camp Casey
- * Camp Humphreys
- * Camp Walker (Daegu)
- * Osan Air Base
- * Seoul

GUAM

- * Tumon Bay



FINANCIAL STEWARDSHIP

Consolidated Statement of Financial Position, December 31, 2014* (in thousands)

ASSETS		LIABILITIES	11,441
Cash and cash equivalents	39,775		
Receivables, net	17,841		
Inventory, prepaid expenses and other assets	5,608		
Investments	82,149		
Fixed assets, net	5,478		
Total Assets	150,851		
		NET ASSETS	
		Unrestricted	83,972
		Temporarily restricted	29,840
		Permanently restricted	25,598
Total Net Assets		139,410	
		Total Liabilities and Net Assets	150,851

Consolidated Statement of Activities and Changes in Net Assets, year ended December 31, 2014 (in thousands)

SUPPORT AND REVENUE	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Contributions and grants	111,255	9,519	-	120,774
Contributed materials, facilities and services	60,885	1,130	-	62,015
USO center revenue	5,920	-	-	5,920
Investment and other income	1,669	1,922	-	3,591
Net assets released from restrictions	12,219	(12,219)	-	-
Total Support and Revenue	191,948	352	-	192,300

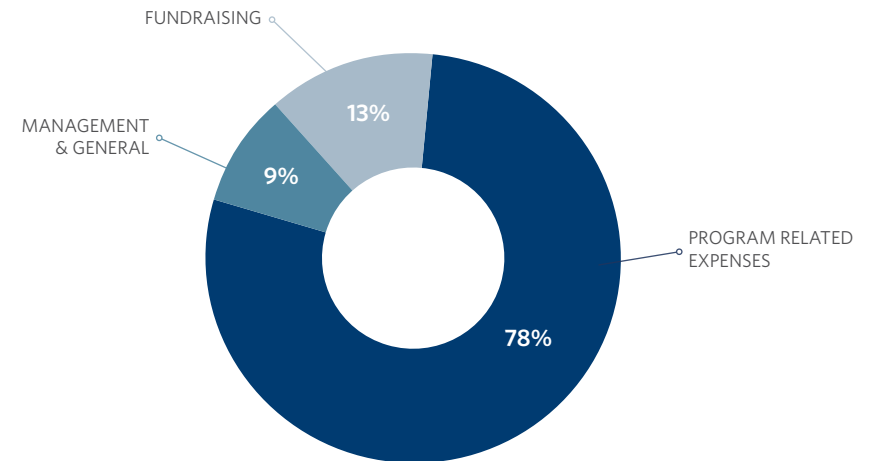
OPERATING AND SUPPORTING EXPENSES

<i>Program services</i>				
USO centers	46,469	-	-	46,469
Programs	12,472	-	-	12,472
Contributed materials, facilities and services	61,855	-	-	61,855
Entertainment	7,414	-	-	7,414
Communications and public awareness outreach	18,001	-	-	18,001
Total Program Services	146,211	-	-	146,211
<i>Supporting Services</i>				
Fundraising	24,420	-	-	24,420
Management and general	16,277	-	-	16,277
Total Operating and Supporting Expenses	186,908	-	-	186,908
Change in Net Assets	5,040	352	-	5,392
Net Assets, beginning of year	78,932	29,488	25,598	134,018
Net Assets, end of year	83,972	29,840	25,598	139,410

*The consolidated statements of financial position and activities and changes in net assets reflect the accounts of USO, Inc., the USO Foundation and its domestic and overseas operating centers. U.S. chartered operations are financially autonomous from the USO and are therefore excluded from the USO's consolidated financial statements. The complete consolidated financial statements, accompanying notes thereto and independent auditors' report as of and for the year ended December 31, 2014, as performed by Grant Thornton LLP, are available at USO.org/financial-statements.aspx.

In 2014, the USO attracted
\$192.3 MILLION
 in support and revenue

We deploy our resources **efficiently** to support troops and families.



Per USO 2014 audited financial statements.



USO BOARD OF GOVERNORS

GEN. RICHARD B. MYERS, USAF (RET.)

Chairman, USO Board of Governors
15th Chairman of the Joint Chiefs of Staff

ORLAN BOSTON

Principal, Ernst & Young LLP
Presidential Appointee

RAYMOND CALDIERO

Chairman, Sequoia Group, Inc.

GEN. GEORGE CASEY (RET.)

36th Chief of Staff of the U.S. Army

DR. J.D. CROUCH II

CEO and President, USO

TOM R. DEL VALLE

JANICE K. EMMERT

DAWN HALFAKER

CEO, Halfaker & Associates, LLC
Presidential Appointee

JAMES HAMILTON

Partner, Bingham McCutchen LLP
Presidential Appointee

MARILLYN A. HEWSON

Chairman, President and CEO, Lockheed Martin Corporation

DR. MAYNARD HOWE

CEO and Vice Chairman, Stemedica Cell Technologies, Inc.

CURT KOLCUN

VP, US Public Sector, Microsoft

DEBRA LANGFORD

Presidential Appointee

ROBIN LINEBERGER

Principal, Aerospace & Defense, Deloitte Services LP

WILLIAM J. LYNN, III

CEO, DRS Technologies, Inc.

ROBERT A. MARTINEZ

President, Great Southwestern, Inc.

LISA BORIN OGDEN

Presidential Appointee

MICHAEL H. O'SHEA, PHD, FACSM

BEATRIZ R. PEREZ

Vice President and
Chief Sustainability Officer
The Coca-Cola Company

MICHAEL PHELPS

Former CEO, President and Publisher, *The Washington Examiner*

SGT. MAJ. KENNETH O. PRESTON (RET.)

13th Sergeant Major of the Army

LT. GEN. HARRY D. RADUEGE, USAF (RET.)

Chairman, Center for Cyber Innovation,
Deloitte & Touche LLP

EDWARD T. REILLY

President & CEO, American Management Association

LEONEL R. ROCHE

KARL-HEINZ STAHL

CEO, TKS Telepost Kabel-Service

JOHN SUTTLE

SUE TIMKEN

TOM VICE

Sector President, Aerospace Systems,
Northrop Grumman

LOUIS A. "CHIP" WEIL

Former Chairman, President & CEO, *Central Newspapers*

ANTHONY BISCEGLIE, ESQ.

USO General Counsel, *Bisceglie & Walsh*

USO CONGRESSIONAL CAUCUS

The USO Congressional Caucus was formed in 2003 to enhance the outreach efforts of the American people to U.S. troops and their families. Serving as a forum for the ongoing exchange of information, the USO Congressional Caucus brings together members from the U.S. Senate and U.S. House of Representatives who have a shared interest in supporting our service members and their families around the world.

The primary purpose of the USO Congressional Caucus is to educate and inform members of Congress about USO programs and services (within states/districts) and related quality-of-life issues facing our armed services personnel and their families. The Caucus provides a unified voice to help ensure a new generation of Americans is engaged with supporting service men and women and their families.

In 2014, the Congressional Caucus helped lead three USO service projects on Capitol Hill, creating care packages for troops and their families around the world.

USO Congressional Caucus Leadership

Senator Jack Reed (D-RI)

Honorary Chair

Senator John McCain (R-AZ)

Senator Kay Hagan (D-NC)

Representative Jeff Miller (R-FL)

Representative Tim Walz (DFL-MN)

Representative Howard P. "Buck" McKeon (R-CA)

Representative Adam Smith (D-WA)

To view the full list visit USO.org/AnnualReport.







USO PARTNERS



"The USO could not provide the programs and services we do without partners and friends like you!"

JOANIE THRESHER, DIRECTOR USO SOUTH CAROLINA

USO PRESIDENT'S CIRCLE

WORLDWIDE STRATEGIC PARTNERS

USO DONORS

* * * * *

The following contributors made cash or in-kind gifts to the USO:

\$2,000,000 and Above

Mr. A. James Clark
Johnson & Johnson
The Kroger Co.

\$1,000,000 - \$1,999,999

AT&T Inc.	The Coca-Cola Company
BNSF Railway Foundation	McCarran International Airport

\$500,000 - \$999,999

BAE Systems, Inc.	J.C. Penney Company, Inc.
The City and County of Denver/Denver International Airport	National Football League
Grand Canyon University	TKS Telepost Kabel Service
Harris Teeter, Inc.	Kaiserslautern GmbH & Co. KG
	Wawa, Inc.

\$250,000 - \$499,999

Advisors Excel	First State Crane Service, Inc.
Altria Group	Mr. Mark I. Gelfand
American Airlines	Lockheed Martin Corporation
BIC USA Inc.	Microsoft
City of Phoenix	The Paradies Shops, LLC
The Coca-Cola Foundation	The Procter & Gamble Company
ConAgra Foods, Inc.	Charlie Sheen
FedEx Services	

\$100,000 - \$249,999

21st Century Fox	Chrysler Group LLC
7-Eleven	Cisco
The Bennett Family Charitable Fund	Columbia Metropolitan Airport
Boston Celtics Shamrock Foundation	Elizabeth J. Conover
Build-A-Bear Workshop Inc.	Darden Restaurants
Chevron	Diageo North America, Inc.

Dover International Speedway
FirstLight Federal Credit Union
GEICO
The Grainger Foundation
Healthy Essentials
Homewood Suites
KCENHD Gannett Broadcasting
Kraft Soccer, LLC
Lenovo
Manhattan Guam Inc. dba Royal Orchid Guam Hotel
Military Bowl
Military.com
New Balance

Northrop Grumman Corporation
Panera Bread
Pentagon Federal Credit Union
PEPSICO
Richard S. Reynolds Foundation
Stop & Shop Company LLC
Two Grateful Texans
United Airlines
United Way of San Antonio and Bexar County
Verizon Wireless
Walmart
The Walt Disney Company
Woodallen Photography

\$25,000 - \$99,999

A. P. Kirby, Jr. Foundation, Inc.	Michael and Diane Beemer
AdvantiPro GmbH	Bell Helicopter Textron, Inc.
AIU Insurance Company, Ltd. (AIG Property Casualty)	BlackRock
Altria	The Boeing Company
Americable	Boston Bruins
American Management Association	Boudro's Restaurant
America's Charities	Brown Brothers Harriman and Co.
Anonymous (1)	Brown-Forman Corporation
The Anschutz Foundation	Buffalo Wild Wings
Anuradha Palakurthi Foundation	Campbell Soup Company
APS	Car Program, Inc.
ARCHWAY INCORPORATED (dba Infusion Coffee & Tea; I ♥ GUAM)	Anonymous (2)
Ashley Furniture Homestore	Charles G. Wright Endowment for Humanity
Jon and Beth Averhoff	CHRISTUS Health
Bacardi U.S.A., Inc.	Churrasco Brazilian BBQ & Salad Bar
Bandimere Speedway	City and County of San Francisco
Bass Pro Shops	City of San Antonio
	Clear Channel Airports

Cookie Corner	GTE Corporation	Patagonia Korea	Starbucks Coffee Company
Costco	Guitar Center	Pensacola International Airport	State of Delaware
Cove Meadows Management Corporation	Eric and Tammy Gustavson	The Pine River Foundation	Stokke
Anonymous (3)	HMS Host	Rita's on the River	Trebek Family Foundation
Dell, Inc.	Houston Airport System	Mr. Robin Lineberger	Triple J Enterprises, Inc.
DELMARVA Girl Scouts	Hudson Group	Rugged Races LLC	UnitedHealthCare Group
Direct Energy	Huntington Ingalls Industries	Salt River Pima-Maricopa Indian Community	USO of Greater Los Angeles
Disabled American Veterans	Interbake Foods	Samsung Thunders Basketball Team	Volvo International Customer Sales
Dunkin Brands, Inc.	Jack and Marie Lord Foundation	San Antonio International Airport	Waffle House, Inc.
DynCorp International	KIDS	San Francisco International Airport	Wagner Equipment Co.
El Paso International Airport	Caren and Tom Kilgore	Sanderson Farms, Inc.	Walgreens
eps infrastructure and service GmbH	King Soopers	Seattle Rotary Club	Anonymous (6)
ESPN, Inc.	Mr. and Mrs. Curt Kolcun	Security Service Federal Credit Union	West Coast Novelty Group
Express Scripts Federal Pharmacy Services	Ms. Monica M. Krick	Service Credit Union	Woodley's Fine Furniture
Fluor Foundation	Jonathan and Jeannie Lavine	The Socrates Foundation and the Ralph R. Whitney Jr. Family	Worth Linen Associates
Fluor Corporation	Live Nation, Inc.	Southwest Airlines Provisioning - Hobby	Wounded Warrior Project
Fort Hood Real Property	Lowe's Companies, Inc.	Southwest Convenience Stores, LLC	Yankee Candle Company, Inc.
Kent and Joann Foster	Mac Pizza	Sport Clips, Inc.	Yokota Foundation
Benjamin T. Frana	Mark Van Trees, Support The Troops Inc.		Zalec Familian and Lilian Levinson Foundation
The Fraternity of Phi Gamma Delta	Medical Information Technology, Inc.		
Anonymous (4)	MEDITECH	\$15,000 - \$24,999	
Freedom Honda	Metropolitan Nashville Airport Authority	Agility Defense & Government Services	C. Scott and Dorothy E. Watkins Charitable Foundation
Fry's Food Stores of Arizona	Anonymous (5)	The Airpower Foundation	Callaway Golf
FTD.com, Inc.	Naval Air Station Pensacola	Albertsons	Capella University
Fuccillo Automotive Group	New Balance Foundation	Aloha Harvest	Tom Chadwell
Garvens Mortgage Group, LLC	New Day Financial, LLC	American Legion National Headquarters	China Garden
Gary Sinise Foundation	North Star Foundation	Artichoke Joe's Casino	Cici's Pizza #813
GE Foundation	Northwest Florida Regional Airport	Allen L. Bakke	Clark County, Nevada
General Mills	Operation Give	Bank of Hawaii	Cobham Defense Electronic Systems
Gerondelis Foundation	ORIX Foundation	Beverage Distributors Company, LLC	Colorado Technical University
Mr. William J. Gillespie	Outlook Financial Group, LLC	Blackbaud, Inc.	Communities Foundation of Texas
The Gordon A. Cain Foundation	Pacific Daily News	Brookshire's	Cracker Barrel Old Country Store, Inc.
GTA	Papa John's Pizza		John V. Croul

Delta Air Lines	Ms. Edna J. McAdoo
DistributionNOW	Music IT Global Phone Service
Suzanne Donohoe	National Basketball Association
Dover Federal Credit Union	New York State Elks Association
DPW Utilities Office	Overseas Military Sales Corporation
DRS Technologies	Paul L. Pool
Michael P. and Janice K. Emmert	Perkins Motors
Ernst & Young	Randolph-Brooks Federal Credit Union
Eurpac Service, Inc.	David and Jean Rosenblum
Ford Korea	The Rotary Club of Dallas
Freebirds World Burrito	Kathryn M. Rupp
GE Aviation	Jeffrey M. Schmalz
General Motors Company	Schoen Foundation
Grant Thornton LLP	Annette Simmons
Greenberg Traurig, LLP	Mr. and Mrs. Frederick B. Stark
Grifols	St. Martin's Episcopal Church
Guam Naval Officers' Spouses' Connection	Veterans Day Service
Glen Haugen	Support the Troops
Hawaii Community Foundation	Texas Roadhouse
Robert and Kathleen Henderson	TIF Foundation Fund
Hits for Heroes	Triple Canopy, Inc.
Mr. Robert B. Houssels Jr.	Troop Ride
Jo Hopper	USAA
IP Casino Resort Spa	USO Council of Georgia, Inc.
IP Mississippi Charities, LLC	Walmart Community Grants
Margaret H. and James E. Kelley Foundation	Chip and Daryl Weil
Kelly/Brady Advertising, Inc.	Mr. and Mrs. Christopher Weiler
Keurig Green Mountain, Inc.	Mr. Warren B. Williamson
Landenberger Family Foundation	Ed and Leslie Wilson
Lexmark, Inc.	Winchell's Donut House Guam
Luna Gourmet Coffee & Tea, LLC	World Duty Free Group
Eileen and John Martinson	
Matson	

PLANNED GIFTS

The following gifts were bequeathed to the USO:

\$250,000 - \$499,999

Howard H. Hipkins

\$100,000 - \$249,999

Lawrence L. Bath

The Heirs of William Finch - Emily Bates, John deVeue and James T. Finch

Hilda A. Kreutzer

Richard J. Sedore

Lewis O. Thayer

Alberta V. Thomas Utz

\$25,000 - \$99,999

Alice F. & Cortland J. Knipe Charitable Trust

Harry C. Barnett

Cornelia T. Bailey Charitable Trust

Wilna J. Cornwell

David G. Humphrey

Margit Katz

Kathryn M. Klingeman

Michael T. Trueheart

William H. Farra

\$15,000 - \$24,999

Helga N. Alten

Martha Hazel Blankenship Estate

Norman H. Phillips

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